

Midwest Academy of Management 56th Annual Conference

October 10-12, 2013 The InterContinental Hotel **Milwaukee, Wisconsin**

2013 Conference Program – Final

Learning and Innovating in a Trans-disciplinary World:

Making, tinkering, and remixing management and leadership

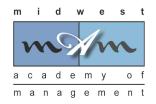


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Acknowledgments and Welcome

On behalf of the Midwest Board of Governors, welcome to the 56th Annual Meeting of the Midwest Academy of Management. Little did I know what a great opportunity planning this conference would be when elected at the 54th annual meeting in Omaha, Nebraska. Special thanks for Jay Barbuto for encouragement to pursue a Midwest Academy leadership role.

This conference would not be possible without the efforts of many. We appreciate the work of our Midwest Academy members as authors, reviewers, panelists, session facilitators, track chairs, conference committee and members of the Board of Governors. We know that without your contributions, this conference would not be possible. Special thanks for guidance from our President Deb Orr and Dale Dwyer throughout the planning process. Everyone has provided me with great inspiration and insights as the conference tracks and programs have come together for this 56th meeting.

Our sponsors have provided generous financial support for this conference. Thanks to our sponsors, see page eight of the program and be sure to thank members from these institutions when you meet them at the conference. Thanks to our exhibitors. Thank you to Patricia Meglich for coordinating our exhibitors. We appreciate the support that our exhibitors have provided and our members appreciate your willingness to bring materials that they may adopt for their classrooms.

Track chairs provided invaluable assistance to the Program Chair. These chairs assembled their reviewers and provided us with a series of well thought out sessions. When you see our tracks chairs in the various sessions over the next two days, please be sure to thank them. Dale Dwyer has been invaluable as our membership chairperson and webmaster. We made advances over the 2012 web-based submission process and look forward to ironing out the kinks in the 2014 paper submission process.

Thanks, as always, to the Board of Governors and officers who contribute to this conference in so many ways. Special thanks to Andrew Wefald for Best Paper selection and elections coordination, Diana Wong for keeping our books, and Megan Gerhardt and Andrew Wefald for the doctoral consortium. Thanks to Ray Benedetto and Kenneth Thompson for coordinating the two off site events, Harley-Davidson Museum and the Friday evening at the Old German Beer Hall.

Staff support from Marian University have been instrumental at bringing this conference to fruition. Thanks especially to Megan Paske and Moreen Carvan (and the minions!). Thanks to Heath Harding for taking on the Lightning Rounds and tech work with the HDMI miniprojectors. Thanks for other volunteers who have been irreplaceable behind the scenes in planning for this conference. Thanks to the InterContinental and Marcus Corporation staff: Bill Bull, Kevin Maille, and Justin Peters. Thanks to my son, Jordan Bugenhagen, for photography.

Thanks for your support and enjoy the 2013 conference!

Sincerely, Marilyn J. Bugenhagen Marian University Midwest Academy Program Chair/President-Elect

—— 56th Annual Meeting of the Midwest Academy of Management ~ Milwaukee, WI ~ 2013 ——



Milwaukee County

CHRIS ABELE · COUNTY EXECUTIVE

September 27, 2013

Marilyn Bugenhagen Midwest Academy of Management 45 South National Avenue Fond du Lac, WI 54935

Dear Ms. Bugenhagen,

I would like to welcome Midwest Academy of Management to the City of Milwaukee. I hope that you enjoy your stay here while you experience the 56th Annual Meeting of the Midwest Academy of Management from October 3^{rd} - 5^{th} during the Midwest Academy Conference.

I invite you to share in all the amazing things our county has to offer. Milwaukee boasts world-class attractions within walking distance of the Intercontinental Hotel Downtown such as: the Milwaukee Riverwalk, the Pabst Theater, and the Marcus Center for the Performing Arts which are all conveniently located in the heart of the city. I hope you are able to get out and experience as much of this great city as possible. Milwaukee is also home to many great restaurants where you can go and share your thoughts and ideas with your colleagues. Perhaps you can stop by Kilawat, a fantastic restaurant attached to the Intercontinental Hotel. It has an electrifying cuisine and a fantastic view of the city.

I'm proud to welcome to you to our wonderful city of Milwaukee and hope that you have a chance to visit and take in all that the city can offer you during your convention and stay. Please accept a warm welcome and wishes for the 2013 Meeting of the Midwest Academy of Management.

Sincerely,

Chris Abele Milwaukee County Executive

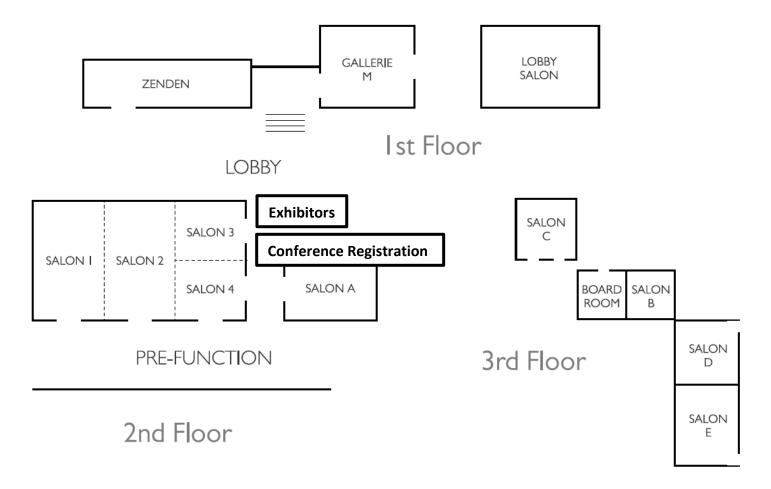


InterContinental Hotel

139 East Kilbourn Ave Milwaukee, WI 53202 Front Desk +1-414-276-8686

CHECK IN: 3 PM / CHECK OUT: 12 NOON, EXTENDED TIME AVAILABLE

Conference Room Map



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Special Events

Thursday, 6:30 – 8:30pm Welcome Reception

Meet new and established colleagues at our reception on Friday night. The Zen Den is a perfect place for our opening reception.

Friday, 1:45 – 2:45 pm Lightning Rounds

A fast paced, information filled, question posing, and interesting experience all in one room. Place on a quick hour of rotating to several stations to listen to colleagues presentations on a variety of topics.

Friday, 2:30 – 4:15pm Living Case Studies: Applying the Researcher's Gaze to Ethnographic Exploration: Seeing, touching, and explaining the Harley-Davidson Experience.



This program involves a "living case" with Harley-Davidson and will be held off-site, at the museum. Transportation is provided. Participants registered in advanced. See complete description in program. Meet in Hotel Lobby for transportation at 2:30pm.

Friday, 4:30-5:00pm Midwest Academy Business Meeting

Annual time to hear reports and give feedback on the Midwest Academy's programs and services: Website, paper submission, membership/conference registration, exhibitors, etc. Plus, there will be snacks!

Friday, 6:00 – 8:30pm Living Case Research event at OLD GERMAN BEER HALL



Our evening will include a "traditional" German Oktoberfest feast at the Old German Beer Hall, patterned after the famous Munich Hofbrauhaus. We'll have fun and games that highlight artifacts of this iconic celebration. Dinner and the After-action review on Saturday morning are open to all Conference attendees. Learn more about ethnographic research while having food, fun, and drink! – LIMITED TO 35 PEOPLE with advance ticket purchase. Check at Registration desk about ticket availability.

Friday, 6:00 pm - ??? Special Announcement at Friday Luncheon

Conference Sponsors



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JOSEPH J. ZILBER School of **Public Health**





UNIVERSITY OF MISSOURI-KANSAS CITY

2013 Track Chairs and Conference Committee

The Midwest Academy of Management recognizes the dedication of our Track Chairs who have worked to create the program for this conference.

Conference Theme:

Chair: Delia Mannen Ramon Llull University & University of Pennsylvania

Case Research:

Co-chair: Ken Thompson DePaul University

Co-chair: Ramon Benedetto University of Phoenix-Chicago

Entrepreneurship & Small Business Management:

Co-Chair: John Bunch Benedictine College, KS

Co-Chair: David Wanless Michigan Tech University

Human Resource Management:

Co-chair: Nancy Day University of Missouri-Kansas City

> Co-chair: Tracy Porter Cleveland State University

Intercultural and Global Competence

Co-Chair: Gina Matkin University of Nebraska—Lincoln

Co-Chair: Donnette Noble Roosevelt University

Leadership & Ethics:

Chair: Kem Gambrell Viterbo University

Co-Chair: Kenneth Harris, Jr. Concordia University. WI

Management Education Development:

Co-chair: Kelly Delaney University of Wisconsin-Whitewater

Co-chair: Rebecca Wyland University of Wisconsin-Eau Claire

Organizational Behavior:

Co-chair: Sharon Heilmann Wright State University

Co-chair: Eileen Sherman Cardinal Stritch University

Organization Development:

Co-Chair: Therese Yaeger Benedictine University, IL

Co-Chair: Peter F. Sorensen, Jr. Benedictine University, IL

Lightning Rounds:

Chair: Heath Harding Nebraska Wesleyan University

Strategic Management Theory

Co-Chair: Chanchai Tangpong North Dakota State University

Co-Chair: Jinpei Wu Minnesota State University

Technology & Innovations Management:

Chair: Barton Sharp Northern Illinois University

Conference Committee

Doctoral Consortium:

Co-Chair: Andy Wefald Kansas State University

Co-chair: Megan Gerhardt Miami University, OH

Conference Program Chair: Marilyn Bugenhagen Marian University

Exhibits:

Patricia Meglich University of Nebraska at Omaha

Best Paper Award Committee

Andy Wefald – Kansas State University

Registration: Dale Dwyer University of Toledo

Local Arrangements Committee: Jim Henderson Alverno College

> Tina Lamb Strayer University

Dianne Murphy University of Wisconsin-Milwaukee

Audio Visual

Heath Harding Nebraska Wesleyan University

Photography

Jordan Bugenhagen University of Wisconsin-Waukesha

Midwest Academy of Management Board of Governors



Debra Orr Roosevelt University President, 2012-2013



Marilyn Bugenhagen Marian University Program Chair/President-elect



Diana Wong Eastern Michigan University Treasurer



Dale Dwyer The University of Toledo Membership Chair/Website Coordinator



John E. Barbuto California State University – Fullerton Past President



Jennifer Schultz Metropolitan State University Program Chair-Elect



Robin Sronce Drury University Secretary



Andrew J. Wefald Kansas State University Representative-at Large



Patricia Meglich University of Nebraska at Omaha Representative-at Large



Nancy Day University of Missouri - Kansas City Representative-at Large



Sharon Heilmann Wright State University Representative-at Large



Megan Gerhardt Miami University, OH Journal of Leadership and Organizational Studies - Editor



Jason Fertig -University of Southern Indiana Representative-at Large



Brandon Soltwisch University of Northern Colorado Representative-at Large



Joy Peluchette Lindenwood University Journal of Leadership and Organizational Studies Associate Editor

Past Presidents

- 1962 1963 Rolin H. Simonds
- 1963 1964 Franklin Moore
- 1965 1966 Fremont Shull
- 1966 1967 Joseph Litterer
- 1967 1968 Max Wortman
- 1968 1969 Alan C. Filley
- 1969 1970 John Douglas
- 1970 1971 Herbert Zollitsch
- 1971 1972 Elmer H. Burack
- 1972 1973 Henry L. Tosi
- 1973 1974 Andre L. Delbecq
- 1974 1975 John T. Doutt
- 1975 1976 Kenneth M. Roland
- 1976 1977 James G. Hunt
- 1977 1978 Andrew Sikula
- 1978 1979 Orlando Behling
- 1979 1980 Charles N. Green
- 1980 1981 Edwin P. Miller
- 1981 1982 Fred Luthans
- 1982 1983 Richard N. Osborn
- 1983 1984 Maryann Albrecht & Art Brief
- 1984 1985 Ramon J. Aldag
- 1985 1986 Thomas N. Martin
- 1986 1987 Ken Wexley
- 1987 1988 Jay S. Kim
- 1988 1989 Allen Bluedorn
- 1989 1990 James McFillen

- 1990 1991 Kenneth Thompson
- 1991 1992 H. Randy Bobbitt
- 1992 1993 Timothy Keaveny
- 1993 1994 Ralph Katerberg
- 1994 1995 Trudy Verser
- 1995 1996 Aaron Buchko
- 1996 1997 Inga Baird Hill
- 1997 1998 Marilyn L. Fox
- 1998 1999 Brian P. Niehoff
- 1999 2000 Douglas R. May
- 2000 2001 Nancy E. Day
- 2001 2002 Rob Moorman
- 2002 2003 Joy Peluchette
- 2003 2004 Lynn Harland
- 2004 2005 Jeff Katz
- 2005 2006 Jill Kickul
- 2006 2007 William Snavely
- 2007 2008 Faye Smith
- 2008 -- 2009 Dyanne Ferk
- 2009 -- 2010 Therese Yaeger
- 2010 -- 2011 Steven Moser
- 2011 -- 2012 John E. Barbuto, Jr. (Jay)
- 2012 -- 2013 *Deb Orr
- 2013 -- 2014 **Marilyn J. Bugenhagen
- *Current President
- **Incoming President

Midwest Scholars Recognition

The **Midwest Scholar Recognition** award was established to honor outstanding professional achievements which constitute significant contributions to research, theory and practice of management. Wide recognition by the academic community is essential with the award based on a body of achievement rather than a particular piece of research, creative work, or other achievements. A substantial part of the achievement shall be accomplished as a faculty member of a Tier-1 Midwestern university, or be of equivalent status. Each honoree must be currently employed as a faculty or possess emeritus faculty status from a Tier-1 Midwestern university, or be of equivalent status. Each recipient will be invited to present a keynote, highlighted conference session, or pre-conference program at the annual meeting of the Midwest Academy of Management.

Belle Rose Ragins

Professor, Organizations and Strategic Management, University of Wisconsin-Milwaukee, Sheldon B. Lubar School of Business

Education

Ph.D., Industrial-Organizational Psychology, University of Tennessee - Knoxville

M.S.W., Social Welfare Management, University of Illinois - Chicago B.A., Psychology, Southern Illinois University

Dr. Ragins teaches, consults, and conducts research on diversity, mentoring, and gender issues in organizations. Her current research examines the development of mentoring relationships and explores how gender and diversity affect mentoring. She has also researched the glass ceiling, sexual harassment, diversity and sexual orientation in organizations.

Ramon "Ray" J. Aldag

Professor, Management and Human Resources, Glen A. Skillrud Family Chair in Business, University of Wisconsin-Madison, Wisconsin School of Business

Education

Ph.D., Management, Michigan State UniversityM.B.A., Production Management, Michigan State UniversityB.S., Mechanical Engineering, Michigan State University

With the knowledge gained from more than 30 years of experience in teaching and conducting research on decision making, entrepreneurship, equity, leadership, organizational behavior and culture, self-efficacy, change, stress and coping, group decision processes, task design, computerized decision aids, and motivation, Aldag has co-authored seven books and published more than 70 journal articles and book chapters. Aldag has worked as an engineer in the aerospace industry, consulted with organizations from a wide variety of industries, and served as president of the National Academy of Management, as well as dean of its prestigious Fellows Group.



2013 Midwest Academy of Management Best Paper Awards

BEST PAPER

Alpha and Omega: When Bullies Run in Packs

Patricia Meglich /Faculty/University of Nebraska at Omaha Andra Gumbus/ Faculty/Sacred Heart University

BEST STUDENT PAPER

Thanks, But No Thanks: The Process of Declining or Accepting Offers of OCB Phil Thompson /Student/Case Western Reserve University

BEST QUALITATIVE PAPER

The Potent Role of Personality in a Structured Behavioral Interview: A Field Experiment Sorin Valcea /Faculty/Washburn University Maria Riaz Hamdani/Faculty/The University of Akron

The following papers were nominated for best paper:

Designing, Creating, and Innovating with Posters to Support Student Learning in the Business Classroom

Jennifer Schultz /Faculty/Metropolitan State University Allan Bernard, / Faculty / Wartburg College Lindsay Angove, Sheri Stiles, Ashley Mauer / Students / Metropolitan State University

Familiarity and Importance: Where Do New Ventures focus Their Attention In Their Search for Knowledge and Innovation?

Tang Wang / Faculty / Michigan Technological University

More Alike Than Different: What Generations Value and How They React to the Related Characteristics within Their Organizations

Scott Lester /Faculty/ University of Wisconsin – Eau Claire Jennifer Mencl /Faculty/University of Minnesota-Duluth

The Moderating Effect of Environment on Corporate Governance Changes and Firm Performance Relationship: The Case of Young Entrepreneurial Firms

Guclu Atinc / Faculty/Drake University /Assistant Professor

Shared Leadership and Team Performance in Dynamic Environments

Alex Ramthun /Student/University of Nebraska-Lincoln L. J. McElravy Jr./ Student/University of Nebraska - Lincoln Gina Matkin/Faculty/University of Nebraska-Lincoln

When Harm is at Stake: Ethical Value Orientation, Managerial Decisions, and Relational Outcomes Amy Verbos /Faculty/Central Michigan University

Facilitating Diversity in Organizations Levers for OD Scholar-Practitioners Dane D'Alessandro / Benedictine University

Peer Reviewers

Conferences such as the Midwest Academy of Management could not occur without the generous efforts of those who review the work of others. Outstanding reviewers are noted in bold.

Amy Verbos Abel Adekola Alex Jackson Alex Ramthun Angela Sullivan Angie Keister Ann Salm Arifin Angriawan Arun Pillutla Baek-Kyoo (Brian) Joo Barton Sharp **Ben Capell Brandon Soltwisch** Brian Bennett Carolyn Wiley Chase Lundstrum Chidiebere Ogbonnaya **Christine Shaefer Cindy Roberts** Dane D'Alessandro Dave O'Connell David Boggs Dennis Kripp Derek Cortez Diana Wong Don Hoy Donna Gwaltney **Drew Debrey** Dwobeng Owusu-Nyamekye Elaine Hollensbe Eric Green Erin Bass

Evan Wood Frank Houston George Houston Gina Hinrichs **Guclu Atinc** Harika Suklun Huy Tran Ivana Milosevic Jeff Helton Jennifer Mencl Jin Li Jocelyn Leitzinger John Riederer **Kelly Coles** Kelly Gillerlain Kelly Riesenmy **Kevin Walsh Kiattisak Phongkusolchit** Konghee Kim Kyle Ehrhardt Kyle Van Ittersum L. J. McElravy Lauren Hearit Lesley Page Leslie McKnight Linda Wanless Mary Henderson Mary Sue Love Mary Woods Matt Mardanov Meera Alagaraja Megan Endres Megan Gerhardt Michael Abebe

Michael Fields Michelle Fleig-Palmer Mike Schneider Namporn Thanetsunthorn Nancy Hanson-Rasmussen Neelima Paranjpey Pamela Hamilton Phil Thompson Roger Volkema Ronda Sauget Sabu George Sarah Bailey Scott Graham Scott Wagner Sharon Borowicz Sheila Boysen-Rotelli Shirley Ashauer Shontarius Aikens Stacy Owens Susan Sweem Teddie Malangwasira Thomas Breunig Tina Bhat Tina Lamb Todd Arney Tom Head Uday Tate Vinh Nguyen Violet Doran Will Weyhrauch Yanyan Shang Zhangying He Zonghui Li

Journal of Leadership and Organizational Studies

Journal of Leadership & Organizational Studies

Summer 2014 Issue

Midwest Academy of Management: Current Issues in Management

Submission Deadline: Friday, October 18, 2013

The Journal of Leadership and Organizational Studies (JLOS) is published quarterly to advance the knowledge and practice of leadership and organizations. JLOS deals with all aspects of leadership and organizations. Our intent is to serve as a forum for the expression of theory, research and practice, with special emphasis given to emerging ideas, issues, trends, and innovations. Any topic that deals with leadership and/or the functioning of organizations is potentially appropriate for JLOS.

The Midwest Academy of Management (MAM) has editorial responsibility for the summer issue of *JLOS*. Submission invitations are open to, *but not limited to*, papers presented at the MAM meeting. Please make sure any papers submitted to the MAM meeting have been revised to respond to conference reviewer concerns prior to being submitted to *JLOS* for consideration.

Please submit your article through the Sage Publications website, <u>http://mc.manuscriptcentral.com/jlos</u>. **Be sure to select "Special Issue Article" as the Manuscript Type.** Authors will be asked for additional information during the submission process. Please indicate that the manuscript is a candidate for a special issue and type "**MIDWEST**" in the special issue field.

Issue editors: Dr. Megan W. Gerhardt, Special Issue Editor Farmer School of Business, Miami University, Oxford, OH (513) 529-4235; (gerharmm@muohio.edu) Dr. Joy V. Peluchette, Special Issue Associate Editor Lindenwood University (636) 949-4121 (jpeluchette@lindenwood.edu)

It is expected that manuscripts submitted for review will follow the American Psychological Association (APA) guidelines.

Exhibitors





Schedule at a Glance

Thursday, October 10

12:30 pm -	- 5:00 pm	Doctoral Consortium	Grand Salon 3 & 4
3:00 pm -	- 6:00 pm	Conference Registration	Second Floor Lobby
4:00 pm -	- 5:00 pm	Board of Governors Meeting	Salon A
5:00 pm -	- 5:30 pm	Conference Committee Briefing	Salon A
6:30 pm -	- 8:00 pm	Conference Registration	ZenDen
6:30 pm -	- 8:30 pm	Welcome Reception	ZenDen / First Floor

Friday, October 11

7:00 am –	4:00 pm	Conference Registration	Second Floor
7:15 am –	8:30 am	Breakfast	Grand Salon 1 & 2
8:15 am –	8:30 am	Conference Opening	Grand Salon 1 & 2
8:00 am –	4:30 pm	Exhibits	Second Floor
8:45 am –	10:00 am	Conference Paper Session 1	See Program
10:15 am –	11:30 am	Conference Paper Session 2	See Program
11:45 pm –	1:30 pm	President's Luncheon & Keynote	Grand Salon 1 & 2
1:45 pm –	2:45 pm	Lightning Round Presentations	Lobby Salon
2:30 pm –	4:30 pm	Case Track Harley-Davidson Experience	Meet in Lobby
3:00 pm –	4:15 pm	Conference Paper Session 3	See Program
4:30 pm –	5:00 pm	Midwest Business Meeting	Grand Salon 1 & 2
6:00 pm –	8:30 pm	Special Events – Living Case Study at	off site
		Old German Beer Hall – Ticketed Event	
		Other Special Events announced at confe	rence

Saturday, October 12

7:00 am –	11:00 am	Conference Registration	Second Floor
7:00 am –	8:00 am	Continental Breakfast	Grand Salon 1 & 2
7:00 am –	11:00 am	Exhibits	Second Floor
7:45 am –	9:00 am	Conference Paper Session 4	See Program
9:15 am –	10:30 am	Conference Paper Session 5	See Program
10:45 am –	12 noon	Conference Paper Session 6	See Program
12:15 pm –	1:45 pm	Conference Awards Luncheon & Keynote	Grand Salon 1 & 2
2:00 pm –	2:30 pm	Conference Committee Wrap-up	Salon A
2:30 pm –	4:30 pm	Board of Governors Meeting	Salon A
2:30 pm –	4:30 pm	Board of Governors Meeting	Salon A

		FRID	AY OCTOBER 1	11. 2013 - 8:45	a.m 10:00 a.	m.		
Lobby Salon	Grand Salon 3	Grand Salon 4	Salon A	Salon B	Salon C	Salon D	Salon E	Board Room
Intercultural and Global Competence	Human Resource Management	Organization Development	Conference Theme	Management Education Development	Case Research	Strategic Management Theory	Leadership & Ethics / Mgmt. Educ Dev	
Enhancing Business Practices in a Global Environment	HR Innovations toward Best Practices	Organization Development Trends: Learning, Coaching, and Culture	Interplay of Technology, Social Media and Teaching Strategies	Experiential Teaching Commons: Demonstrations	Living Case Studies: 1 The Great Game of Business Applied	Opportunity and Crisis	Communicati on Skills and Use of Language	
		·	10:00) a.m 11:30 a	i.m.	•		•
Lobby Salon	Grand Salon 3	Grand Salon 4	Salon A	Salon B	Salon C	Salon D	Salon E	Board Room
Organizational Behavior	Human Resource Management	Organization Development	Conference Theme	Management Education Development	Case Research	Strategic Management Theory	Leadership & Ethics	Entrepreneurship & Small Business
Extra-role Behaviors and Performance	Panel: Innovating in HR Scholarship: Challenges & Opportunities	Panel: Navigating Across Boundaries: Organizational Development and Opportunities in Healthcare	Minorities and Mainstream Outcomes 3 papers	Assurance of Learning	Panel: Return on Values: Exploring the Relationship between Organizational Culture and Profit	Environment and Management	New Concepts in Leadership	Strategy and International Entrepreneurship
		LIGHTNI	NG ROUNDS -	LOBBY SALON	1:45 p.m 2:4	5 p.m.		·
			3:00	p.m 4:15 p	. m.			
Lobby Salon	Grand Salon 3	Grand Salon 4	Salon A	Salon B	Salon C	Salon D	Salon E	Meet in Lobby
Organizational Behavior	Midwest Scholars Session	Organization Development	Conference Theme	Management Education Development	Conference Theme	Strategic Management Theory	Leadership & Ethics	Case Research (Off- Site)
Organizational Indicators and Job Resources	Extending the Frontier of Mentoring: Theory, Research, and Practice.	Leadership, OD and the Public Sector	Culture and Fit - Crossing Disciplines	Experiential Teaching Commons Session: Demonstration	Panel: Changing Course: How Advances in Technology are Changing the Higher Education Landscape.	Top Management and Governance	Ethics	The Harley Davidson Experience

SATURDAY, OCTOBER 12, 2013 - 7:45 a.m 9:00 a.m.								
Lobby Salon	Grand Salon 3	Grand Salon 4	Salon A	Salon B	Salon C	Salon D	Salon E	Board Room
Intercultural and Global Competence	Human Resource Management	Organization Development	Conference Theme	Management Education Development	Case Research	Strategic Management Theory	Leadership & Ethics	
Developing Human Capital in a Global Environment	Panel: Tenure and the Toddler: On Personal and Professional Balance in the Academy	Navigating Through Groups, Resistance and Consequences	Individual & Group/Organization Levels	Experiential Teaching Commons Demonstration	Case Redux	Structure and Performance	Antecedents and Characteristics on Leadership	
			9:15 a	a.m 10:30 a.ı	n.			
Lobby Salon	Grand Salon 3	Grand Salon 4	Salon A	Salon B	Salon C	Salon D	Salon E	Board Room
Organizational Behavior	Human Resource Management	Organization Development	Conference Theme	Management Education Development	Case Research	Organizational Development	Organization Development	Entrepreneur & Small Business
Leadership, Ethics, and Attitudes	Contemporary Practices toward HR Sustainability	Panel: Innovating Trends in Organization Development: Talent Management and Sustainability	Panel: Complexity and Developing Leaders - Where Should Research be headed?	Examining Characteristics	Live Case Redux Harley Davidson and the Old German Beer Hall: After-action reviews and analysis of the impact of Organizational Culture on Business Performance	Panel: How Executive Coaching Can Create Innovation and Change through the Development of People	Panel: Prophetic Change Leaders in Organizations: Motives, Responsibilities, and Judgment	Entrepreneurial Education and Theory
			10:45	5 a.m 12 noo	'n			
Lobby Salon	Grand Salon 3	Grand Salon 4	Salon A	Salon B	Salon C	Salon D	Salon E	Board Room
Organizational Behavior	Human Resource Management	Organization Development	Conference Theme	Scholarship	Case Research	Strategic Management Theory	Leadership & Ethics	Intercultural and Global Competence
Relationships - Sharing, Social and Think Tanks	Navigating the Job Search Process	Crossing Boundaries: OD, Diversity and Change	Navigating Across Boundaries - HR	Peer Reviewing for Conferences & Journals: Best Practices AND Publishing in JLOS	Developing a case	Symposium on Issues in Management and Managing Research Practices	Teams and Employee Engagement	Complexity of Culture

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Learning and Innovating in a Trans-disciplinary World:

Making, tinkering, and remixing management and leadership

Thursday Pre-Conference Sessions – October 10

REGISTRATIO	N Thursday, 3:00 p.m. 6:30 – 8:0	=	Room: Second Floor First Floor: ZenDen		
PRE	Doctoral Consortium				
Day/Time:	Thursday, 12:30pm – 5:30pm	Room: Grand Salor	n 3 & 4		
Facilitators:	Sector Sector Miami University, OH Andy Wefald / Kansas State University				
The consortium begins with lunch and includes information, dialogue, and activity to assist doctoral students in navigating during the doctoral journey.					
Conferenc	e Committee Meeting				
Day/Time:	Thursday, 5:00 – 5:30 pm	Room: Salo	n A		
<u>Presiding:</u>	Marilyn Bugenhagen / Marian Univ Program Chair and President-elect,	Bugenhagen / Marian University Chair and President-elect, Midwest Academy of Management			

Board of Governors Meeting

Day/Time: Thursday, 4:00 – 5:00 pm

Room: Salon A

Presiding:Deb Orr / Roosevelt UniversityPresident, Midwest Academy of Management

Academy Welcome Reception

Day/Time: Thursday, 6:30 – 8:30 pm Location: Zen Den, InterContinental Hotel

Sponsor: Marian University

Please join familiar colleagues and new friends at a social gathering in the InterContinental Hotel ZenDen on the first floor. Enjoy light appetizers, beverages, music, and the opportunity to connect with old and create new friends.



The Program – Friday, October 11

Registration		
Day/Time: Friday, 7:00 a.m. – 4:00 p.m.	Location:	Second Floor
Exhibitors		
Day/Time: Friday, 8:00 a.m. – 4:30 p.m.	Location:	Second Floor
Midwest Academy Conference Breakfast		
<u>Day/Time:</u> Friday, 7:15 a.m. – 8:30 a.m.	Location:	Grand Salon 1 & 2
Midwest Academy Conference Kick-off		
Day/Time: Friday, 8:15 a.m. – 8:30 a.m.	Location:	Grand Salon 1 & 2

Friday Session 1 - 8:45 a.m. - 10:00 a.m.

IGC	Enhancing Business Practices in a Global Environment				
Day/Time:	Friday, 8:45 a.m. – 10:00 a.m.	Location:	Lobby Salon		
Facilitator:	Amy Verbos / Central Michigan University				
Presenters:		Reference#			
What attract	ts Small and Medium Sized Multinational Ente	erprises to African c	ountries?		
Evidence from	m Nigeria	IGC-101			
Abel Adekola	/ University of Wisconsin-Stout				
Evelyn Wamł	boye / Penn State University				
Testing the l	mpact of Tourism, Business Traveling, and Inte	ernational Assignm	ents on the		
Developmen	t of Global Mindset	ICG-102			
Heike Matthe	es / Lawrence Technological University				
	uto, Jr. / California State University-Fullerton				
John E. Barbı	ito, it. / California State Oniversity-Fullerton				
	k for Global Innovation: Toward a Theory of C	ultural Intelligence	and Diversity in		
	k for Global Innovation: Toward a Theory of C	ultural Intelligence IGC-103	and Diversity in		
A Frameworl Innovative P	k for Global Innovation: Toward a Theory of C	-	and Diversity in		

HRM	HR Innovations toward Best Practices		
Day/Time:	Friday, 8:45 a.m. – 10:00 a.m.	Location:	Grand Salon 3
Facilitator :	Kelly Riesenmy / Research Consultant		
-	bry Study of Business Students' Money Atti University of Missouri - Kansas City	Reference # tudes and Self-Esteem HRM-101	
-	nowledge: Issues and Implications for Orga / John Deere / St. Ambrose University	nizations Using Nonsta HRM-102	andard Workers
The Adoptio Investigation	n and Implementation of Human Resource n	Management Practice HRM-103	s: A Qualitative
Mahesh Sub	ramony / Northern Illinois University z / Hawaii Pacific University	Jeffrey Dell / Jesse Segers / Unive	ersity of Antwerp
OD	Organization Development Trends: Learr	ing, Coaching, and Cul	ture
Day/Time:	Friday, 8:45 a.m. – 10:00 a.m.	Location:	Grand Salon 4
Facilitator:	Eric Sanders / Benedictine University		
Presenters:	Anne Desardaria di Liabian Constitut and O	Reference #	
Sheila Boyse	Across Boundaries: Linking Coaching and O n-Rotelli / Lewis University ger / Benedictine University	OD-101	ent
	e rspective on Learning Organizations lorf / St Ambrose University	OD-102	
Organizatio	the SIPO Creativity Model: A Model of who ns as Theorized through a Comparative Rev ns and Creativity Learning in the Adult Edu	view of Creativity Fram	
-	n / Elmhurst College	OD-103	
	e for Sustainable Diversity Initiatives with an / Benedictine University	in Organizations OD-104	

СТ	Interplay of Technology, Social Media, and Teaching Strategies			
Day/Time:	Friday, 8:45 a.m. – 10:00 a.m.		Location:	Salon A
Facilitator:	Barton Sharp / Northern Illinois I	Jniversity		
Presenters:	Ind Importance: Where Do New Ve	nturos Focus Tho	Reference #	
	and Innovation?	intures rocus iner	CT-101	Then Search jor
-	Michigan Technological University		C1-101	
Flash Mobs (at the 21st century: Mobile Techno	logy Shapes Hum	an Collective	Behavior
•	Albany State University ng / Cynthia Bennett		CT-102	
The FLIP Spe teaching stre	ctrum: Distinguishing the interpla ategies	y between techno	ology and inve CT-103	erted (or flipped)
Eric Grube /	Metropolitan State University	Firasat Khan / I	Metropolitan S	State University
Alan Bernard	/ Metropolitan State University	Linda McCann	/ Metropolitar	n State University

MED	Experiential Teaching Commons Session - Demonstrations		
Day/Time:	Friday, 8:45 a.m. – 10:00 a.m.	Location:	Salon B
<u>Facilitator</u> :	Kelly Delaney-Klinger / University of Wisconsin -	Whitewater	
Presenters:	ve Classroom Exercise: Demonstrating the Significa	Reference #	on(S) Value
and Pricing	<i>Developed for Undergraduate Business Students</i> William Woods University	MED-101	on(s), value,
Richard Daft	Do, Then Learn\" Approach to Video Exercises / Vanderbilt University rcic / Columbia University	MED-102	

CR Symposium: Living Case Studies-1The Great Game of Business Applied					
Day/Time:	Friday, 8:45 a.m. – 10:00 a.m.	Location:	Salon C		
Facilitator:	John Bunch / Benedictine College				
Presenters: Reference #					
Kenneth R. Thompson, DePaul University					
Thomas J. Walter, CEO of Tasty Catering CR-101					

This session will present Springfield ReManufacturing Company - A Case Study of the Use of the Great Game of Business. Jack Stack, CEO, formulated the Great Game to save his company, then 112 employees with a debt to equity ration of 89:1. It now has no debt and 1100 employee. We will trace how he got high employee engagement using what he calls, "The Great Game of Business."

Opportunity and Crisis		
Friday, 8:45 a.m. – 10:00 a.m.	Location:	Salon D
Jocelyn Leitzinger / University of Wisconsin,	Madison	
	Reference #	
ne Rough: Crisis Management at JPMorgan (Thase	
: / Purdue University	SMT-101	
Western Michigan University		
ng Limitations Under Conditions of Opportunity:	A Reverse Threat Rigid	ity Effect
wisch / University of Northern Colorado	SMT-102	
das: A Model of Industry Engagement in Opr	ositional Collective A	ction
nger / University of Wisconsin, Madison	SMT-103	
	Friday, 8:45 a.m. – 10:00 a.m. Jocelyn Leitzinger / University of Wisconsin, he Rough: Crisis Management at JPMorgan C t / Purdue University ' Western Michigan University ing Limitations Under Conditions of Opportunity: wisch / University of Northern Colorado	Friday, 8:45 a.m. – 10:00 a.m. Location: Jocelyn Leitzinger / University of Wisconsin, Madison Reference # the Rough: Crisis Management at JPMorgan Chase t / Purdue University SMT-101 Western Michigan University Ing Limitations Under Conditions of Opportunity: A Reverse Threat Rigid wisch / University of Northern Colorado SMT-102 das: A Model of Industry Engagement in Oppositional Collective A nger / University of Wisconsin, Madison SMT-103

MED/LE	Communication Skills and Use of Language		
Day/Time:	Friday, 8:45 a.m. –10:00 a.m.	Location:	Salon E
Facilitator :	Seth Powless / The University of Toledo		
Presenters:		Reference#	
Vasiliki Garga Arjen Van Wi Evaluating Lo Perspectives Bridget Kleisr	of Business English on Organizational Behavior Ilianou / University of Antwerp tteloostuijn / Tilburg University, Netherlands Endership Communications during Large Scale Char from a Content Analysis mit / Wright State University hann / Wright State University	MED/LE-101 nge in a Militai MED/LE-102	ry Organization:
<i>Causes, Effec</i> Seth Powless Terribeth Go	ness Communication Skills among Business Studen ets, and Solutions to Consider / The University of Toledo rdon-Moore / The University of Toledo ell / The University of Toledo	ts: A Conversat MED/LE-103	

BREAK – 10:00 a.m. – 10:15 a.m. VISIT OUR EXHIBITORS ON SECOND FLOOR

Friday Session 2 - 10:15 a.m. - 11:30 a.m.

<u>Location</u> :	Lobby Salon
Location:	Lobby Salon
Reference#	
Best Paper Nomine	2
•	
nization OB-203	
allenges and Opportun	ities
Location:	Grand Salon 3
and expand our work f	or relevance and
sas City	
Reference#	
	ccepting Offers of OCB OB-201 *Best Paper Nominee) on Corporate Social R mplications for MNE Pe OB-202 mization OB-203 allenges and Opportun Location: ademy members about and expand our work for of "do's" and "don'ts" for sas City

Megan Gerhardt / Miami University, OH

Tracy Porter / Cleveland State University

Sorin Valcea / Washburn University Andrew Wefald / Kansas State University

- 56th Annual Meeting of the Midwest Academy of Management ~ Milwaukee, WI ~ 2013 —

OD	Panel: Navigating Across Boundaries: Organizational Development and Opportunities in Healthcare				
Day/Time:	Friday, 10:15 p.m. – 11:30 a.m.	Location:	Grand Salon 4		
Facilitator :	Fr. John Tourangeau / St. Norbert College				
Presenters:		Reference#			
Therese Yae Margaret Ric Georgeen Po Jeffrey Flack Roslyn Grant	ger / Benedictine University chey / Benedictine University olyak / Benedictine University / St. John's Hospital : / Benedictine University ell / Benedictine University	OD-201			
Conference	Conference Theme Minorities and the Mainstream				
Day/Time:	Friday, 10:15 a.m. – 11:30 a.m.	Location:	Salon A		
Facilitator :	Namporn Thanetsunthorn / Benedictine Universit	ty			
Presenters:		Reference#			
People and I	rection of Marketing and Human Resources: Employ Profit ef / Benedictine University	yer Branding a CT-201	nd Its Effect on		
	s Case for Marriage Equality er / Metropolitan State University	CT-202			
and the Effe	<i>ctions: Participant's Non-compliance, the Case Mai</i> <i>cts</i> ilton / Metropolitan State University	nager's Role in CT-203	the Sanctioning		

MED	Assurance of Learning				
Day/Time:	Friday, 10:15 a.m. – 11:30 a.m.	Location:	Salon B		
Facilitator:	Shontarius Aikens / North Dakota State University				
•	arning Outcomes by Enhancing Psychological Capito / St. Ambrose University	Reference# al MED-201			
-	A Model for Professional Development that Promotes Quality Improvement Sharon Borowicz / Benedictine University MED-203				
Streamlining Learning Assurance Requirements with Intellectual Contribution Requirements:A Complementary ApproachShontarius Aikens / North Dakota State UniversityKay Hopkins / North Dakota State UniversityTim O. Peterson / North Dakota State University					

CR	Panel: Return on Values: Exploring the Relationsl Culture and Profit	hip between O	rganizational
Day/Time:	Friday, 10:15 a.m. – 11:30 a.m.	Location:	Salon C
Facilitator:	Thomas Walter / Tasty Catering		
Presenters:		Reference#	
Shannon Bro	wn / Benedictine University	CR-201	
Barbara Fahey / Benedictine University			
Kevin Lynch / Benedictine University			
Jacquelyn Wo	oodard / Benedictine University		

SMT	Environment and Management		
Day/Time:	Friday, 10:15 a.m. – 11:30 a.m.	Location:	Salon D
Facilitator :	Guclu Atinc / Drake University		
Presenters:		Reference#	
Kevin Walsh Kristopher J.	f CEO Compensation Composition and Envir / University of Wisconsin – Milwaukee Thomas / University of Wisconsin – Milwauke hidi / University of Wisconsin – Milwaukee	SMT-201	posure
-	s Adapting to Rapid Environmental Change ght / Benedictine University	SMT-202	
Performance	ating Effect of Environment on Corporate Go Relationship: The Case of Young Entreprene Drake University	-	d Firm
LE	New Concepts in Leadership		
Day/Time:	Friday, 10:15 a.m. – 11:30 a.m.	Location:	Salon E
Facilitator :	Kem Gambrell / Viterbo University		
Presenters:		Reference#	
Thomas Breu	a Constructive Leadership Theory from Trad nig / Breunig's Quintessential Development nhagen / Marian University	itional Leadership App LE-201	proaches
Understandiı	ng Gay and Lesbian Leadership Styles - An Ex	xploratory Study	
Robyn Berkle Nicholas Hoff	rd / Ohio Dominican University y / Southern Illinois University Edwardsville fman / Southern Illinois University Carbondal ff / University of Alaska Fairbanks	LE-202	
	dership and Team Performance in Dynamic E	Environments	
L. J. McElravy	n / University of Nebraska-Lincoln / University of Nebraska - Lincoln / University of Nebraska-Lincoln	LE-203	
Gina Watkill ,		*Best Paper Nominee	

ESB	Strategy and International Entrepreneurship				
Day/Time:	Friday, 10:15 a.m. – 11:30 a.m.	Location:	Board Room		
Facilitator:	David Wanless / Michigan Technological Universit	у			
Presenters:		Reference#			
	What Motivates CEOs to Leave Beyond Firm PerformanceESB - 201Tang Wang / Michigan Technological University				
Socio Cultural Values, Regulation, and the Allocation of Entrepreneurial Efforts In 25 Countries ESB - 202 Marleen McCormick / Marquette University					
Diana Wong Megan Endre	e l Investigation of Knowledge Sharing Intention and / Eastern Michigan University es / Eastern Michigan University dhury / Eastern Michigan University	l Behavior OB-601			

Midwest Academy President's Luncheon with Keynote Address

Grand Salon 1 & 2

11:45 a.m. – 1:30 p.m.



Magda G. Peck, Sc.D. Founding Dean and Professor Joseph J. Zilber School of Public Health University of Wisconsin-Milwaukee

Dr. Peck, Founding Dean joined UWM in March 2012, says

existing relationships among the school, the City of Milwaukee Health Department, and a broad array of community and academic partner organizations, offer unique promise for address in public health issues here. She was impressed by the passion and commitment of UWM and city officials to utilize the interdisciplinary resources of the university and the city to work to not 'fix' problems, but work towards a solution.

<u>Luncheon Aqenda</u> Introduction of Guests & Midwest Academy Leadership Outstanding Reviewer Recognition Best Paper Awards Silent Auction 2013 Midwest Academy Scholar Recognition Keynote Address



Friday Session – 1:45 pm. – 2:45 p.m. LIGHTNING ROUNDS

Round #1: 1:45pm

Location: Lobby Salon

<u>Screen A</u> *Making It Real with Business Simulations* Richard Moran / University of Wisconsin - Superior

Screen B

What Happens When Volunteer Leaders Don't Lead and Won't Leave? Christine Shaefer / Marian University

Screen C

Four Successful Leadership Programs: Barriers Going Forward Nathan Hartman and W. Lee Grubb III / Illinois State University

Round #2: 2:05pm

<u>Screen A</u> **Student Operated Businesses As Learning Experiences** Richard Moran / University of Wisconsin - Superior

Screen B

Constructing a Developmental Model of Leadership and Followership Thomas Breunig / Breunig's Quintessential Development

Screen C

Developing a Positive Culture Through Leadership, Learning, and Laughter Peter Jonas / Cardinal Stritch University

Round #3: 2:25pm

<u>Screen A</u> *Novice Leader Learning: Self Awareness or Business Acumen* Nathan Hartman, W. Lee Grubb III, and Kyle E. O'Dell / Illinois State University

Screen B

Value of Daily Workforce Engagement Monitoring Don Chrusciel / Iowa State University

<u>Screen C</u> *Enhancing Leadership Through Humor* Peter Jonas / Cardinal Stritch University

Friday Session Off Site - 2:30 p.m. - 4:30 p.m.

CR	Living Case Studies: Applying the Researcher's Gaze to Ethnographic Exploration: Seeing, touching, and explaining the Harley-Davidson Experienc		
<u>Day/Time</u> :	Friday, 2:30 p.m. – 4:35 p.m.	Location:	Lobby – 2:30pm for transportation
Facilitator :	Ramon Benedetto/ University of	Phoenix	Reference# CR-301

This program involves a "living case" with Harley-Davidson and will be held off-site. Transportation will be provided. Participants need to register in advance for this session to ensure a place. We will have a short welcome by a Harley-Davidson executive, followed by a docent tour and a "fun" scavenger hunt that will focus on key learning elements.

We will be using an ethnographic approach to seeing, touching, understanding, and explaining the impact of Harley-Davidson culture on organizational development, performance, impact, and longevity. We'll address leadership, culture, branding, employee/customer engagement and entanglement, and more. Participants are highly encouraged to schedule this event as well as the Saturday morning "After action review" where we will address the power of leadership in building dynamic cultures for superior performance. We will also award some "fun" prizes for scavenger hunt efforts.



Friday Session 3 - 3:00 p.m. - 4:15 p.m.

ОВ	Organizational Indicators and Job Resources	
Day/Time:	Friday, 3:00 p.m. – 4:15 p.m.	Location: Lobby Salon
<u>Facilitator</u> :	Angela Sullivan / Concordia College- Alabama	
Presenters:		Reference#
An Examina	tion of Self Identity and Learning: A Qualitative Study Wi	thin the Home
Healthcare S	Setting	OB-301
Margo Kraft	/ Heidelberg University	
0	ton / Heidelberg University	
Psychologica	al Well-being: The Roles of Psychological Capital, Psychol	ogical Empowerment,
and Job Eng	agement	OB-302
Baek-Kyoo (I	Brian) Joo / Winona State University	
Do all job re	sources help? Understanding the buffering and reverse-b	uffering interaction of
iob resource	s on the school-family conflict and strain relationship	OB-303
-	and / University of Wisconsin - Eau Claire	
•	itrova / University of Wisconsin - Milwaukee	
	/ University of Wisconsin – Milwaukee	
	on-Rasmussen / University of Wisconsin - Eau Claire	
mancy ridiist	on-hashiussen / University Ur Wiscunsin - Edu Cidile	



Attend this session with an inaugural recipient of Midwest Scholars Recognition

Belle Rose Ragins, Professor of Management Lubar School of Business, University of Wisconsin-Milwaukee

Dr. Ragins teaches, consults, and conducts research on diversity, mentoring, and gender issues in organizations. Her current research examines the development of mentoring relationships and explores how gender and diversity affect mentoring. She has also researched the glass ceiling, sexual harassment, diversity and sexual orientation in organizations

HRM Extending the Frontiers of Mentoring: Theory, Research and Practice

Day/Time: Friday, 3:00 p.m. – 4:15 p.m. Location: Grand Salon 3

This session uses a research incubator design to create new ideas for mentoring research. The incubator design is an interactive model that optimizes audience participation and creates engaged discussion. The session will facilitate new collaborative work relationships, and help participants develop theoretically ground research agendas with practical applications. We hope to offer a stimulating space for scholars, theorists and practitioners to work together to consolidate what we have learned, bring new theoretical lenses to the discourse on mentoring, and develop new strategies that foster effective mentoring practices in organizations.

Organizers and Facilitators:	Reference#
Belle Rose Ragins / University of Wisconsin - Milwaukee	HRM-301
Lisa Finkelstein / Northern Illinois University	
Dianne Murphy / University of Wisconsin – Milwaukee	
Kristina Matarazzo-Moran / Exelon	

OD	Leadership: OD and the Public Sector		
Day/Time:	Friday, 3:00 p.m. – 4:15 p.m.	Location:	Grand Salon 4
Facilitator:	Sheila Boysen-Rotelli / Lewis University		
Presenters:		Reference#	
Candidates	omen in Leadership Positions in the Public Sector: V ms / Purdue University North Central	Vho are the Be OD-301	st Qualified
Overview an	t, They Will Come: Unaffiliated Volunteers and Inci od Best Practices er / Metropolitan State University	ident Manager OD-302	nent - An
-	t he Meaningfulness of Work In Healthcare Organiz k / Benedictine University y / KPMG	ations OD-303	
Conference	Theme Culture and Fit – Crossing Disciplin	nes	
Day/Time:	Friday, 3:00 p.m. – 4:15 p.m.	Location:	Salon A
Facilitator :	Peter F. Sorensen, Jr. / Benedictine University		
Presenters:		Reference#	
	ion of Human and Social Sustainability for Enrichin anetsunthorn / Benedictine University	g Organization CT-301	al Effectiveness
Kimberly Baı Jerry Bell / Jl Reyna Herbi	it and Culture from Various Perspectives ker / University of Michigan Health Systems BJ Business Groups son / SoftwareIDM, Inc; nd / Benedictine University	CT-302	

MED	Experiential Teaching Commons Session - Demonstrations			
Day/Time:	Friday, 3:00 p.m. – 4:15 p.m.	Location:	Salon B	
Facilitator:	Jennifer Schultz / Metropolitan State University			
Presenters:		Reference#		
Designing, C	Designing, Creating, and Innovating with Posters to Support Student Learning in the Business			
Classroom				
Jennifer Schu	ıltz / Metropolitan State University	MED-301		
Allan Bernard	/ Wartburg College			
Lindsay Angov	e / Metropolitan State University			
Sheri Stiles/	Metropolitan State University			
Ashley Mauer	/ Metropolitan State University			
	*Besi	t Paper Nomine	ee	
Small-Group Communication Network Role Play:				
Therese Spri	nkle / University of Dallas	MED-302		

CT Changing Course: How Advances in Technology are Changing the Higher Education Landscape.

Day/Time:	Friday, 3:00 p.m. – 4:15 p.m.	Location:	Salon C
Facilitator :	Mary Woods / Lewis University		
Organizers a	nd Facilitators:	Reference#	
		Referencen	
	/ Cardinal Stritch University	CT #301	
Mette Baran			
Mette Baran Deb Orr / Ro	/ Cardinal Stritch University		

SMT	Top Management and Governance	
Day/Time:	Friday, 3:00 p.m. – 4:15 p.m.	Location: Salon D
Facilitator :	Arifin Angriawan / Purdue University Calumet	
Presenters:		Reference#
	oral Integration, Organizational Ambidexterity, a	nd the Small Firm Performance: An
Empirical St	-	
Huy Tran / A	lbright College	SMT-301
Firm Risk	e of Board Heterogeneity: An Empirical Study Foc	using on the Moderating Effects of
Konghee Kin	n / St. Cloud State University	SMT-302
Arifin Angria	ding and Internationalization: The Impact of Corp wan / Purdue University Calumet	oorate Governance SMT-303
LE	Ethics	
<u>Day/Time</u> :	Friday, 3:00 p.m. – 4:15 p.m.	Location: Salon E
Facilitator :	L. J. McElravy / University of Nebraska - Lincoln	
Presenters:		Reference #
	Plan: Assignment in review	LE-301
	ess / Michigan Technological University	
Todd Arney	/ Michigan Technological University	
<i>Consequenc</i> Roger Volke Denise Fleck	udes and Intentions in Negotiation: An Empirical es ma/ Pontifical Catholic University of Rio de Janeiro : / Barbara Levy / Sergio Pereira / Pontifical Catholic University of Rio de Janeiro, B	LE-302 o, Brazil
*When Harr Outcomes	n is at Stake: Ethical Value Orientation, Manage	rial Decisions, and Relational LE-303
	/ Central Michigan University	
		est Paper Nominee

SCH	Submitting to JLOS for Midwest Summer 2014 Edition		
Day/Time:	Friday, 3:00 p.m. – 4:15 p.m.	Location:	Board Room
Presenters:		Reference#	
Megan Gerh	ardt / Miami University, OH	SCH-101	

This session will discuss the elements learning to be a solid peer review strengthens your writing for publication.

Membership Meeting

MIDWEST ACADEMY BUSINESS MEETING

4:30 p.m. - 5:00 p.m.

Grand Salon 1 & 2

PRESIDENT DEB ORR - PRESIDING

ACADEMY SPECIAL EVENT

6:00 p.m. - 8:30 p.m.

OLD GERMAN BEER HALL – CASE RESEARCH EVENT LIMIT TO 35 PEOPLE – Advance Ticket Purchase Check at registration for information on ticket availability

Our evening will include a "traditional" German Oktoberfest feast at the Old German Beer Hall, patterned after the famous Munich Hofbrauhaus. We'll have fun and games that highlight artifacts of this iconic celebration. Dinner and the After-action review on Saturday morning are open to all Conference attendees. Learn more about ethnographic research while having food, fun, and drink!



The Program – Saturday, October 12

REGISTRATION

Day/Time: Saturday, 7:00 a.m. – 11:00 a.m.	Location:	Second Floor
Continental Breakfast		
Day/Time: Saturday, 7:00 a.m. – 8:00a.m.	Location:	Grand Salon 1 & 2
Exhibitors		
Day/Time: Saturday, 7:00 a.m. – 11:00 a.m.	Location:	Second Floor

Saturday Session 4 - 7:45 a.m. - 9:00 a.m.

IGC	Developing Human Capital in a Global Environme	ent	
Day/Time:	Saturday, 7:45 a.m. – 9:00 a.m.	Location:	Lobby Salon
Facilitator:	Gina Matkin / University of Nebraska-Lincoln		
Presenters:		Reference #:	
Indigenous V	Visdom and the PRME: Inclusion or Illusion	IGC-401	
Amy Verbos	/ Central Michigan University		
Maria T. Hun	nphries / University of Waikato		
•	areer Assessments: An Integrative Literature Revie	<i>w</i> IGC-402	
Evan Wood /	Taylor University		
Heather St. P	eters / LCC International University		
Dilek Yunlu /	<i>Awareness: A New Construct</i> University of Wisconsin-Milwaukee -Smith / Purdue University Calumet	IGC-403	

HRM	Tenure and the Toddler: A Panel on Personal and Academy	d Professional B	alance in the
Day/Time:	Saturday, 7:45 a.m. – 9:00 a.m.	Location:	Grand Salon 3
Facilitator:	Jennifer Schultz / Metropolitan State University		
Presenters:		Reference# HRM-401	
Deb Orr / Ro Richard Mor	ultz / Metropolitan State University osevelt University an / University of Wisconsin-Superior n / Metropolitan State University	11111 401	

OD	Navigating Through Groups, Resistance, and Consequences			
Day/Time:	Saturday, 7:45 a.m. – 9:00 a.m.	Location:	Grand Salon 4	
Facilitator:	Peter F. Sorensen, Jr. / Benedictine University			
Presenters:		Reference#		
	Framework for Creating Organization Resilience Benedictine University	OD-401		
Teams Marianne Tr	acy / Benedictine University	OD-402		
-	<i>e resistance-commitment paradigm</i> Capella University	OD-403		
Discovering a New Work-Family Sample and its Positive Consequences in the Work-Family				
	mark / University of Wisconsin-Milwaukee Russell Investments	OD-404		

ст	Individual and Group/Organization Levels				
Day/Time:	Saturday, 7:45 a.m. – 9:00 a.m.	Location:	Salon A		
Facilitator :	John Riederer / Metropolitan State University				
<u>Presenters:</u> Healthcare a	nd Higher Education Collaboration for Interdiscipli	Reference#			
	larian University	CT-401			
Differential E	Effects of Social Job Characteristics on Work Groups	s in Collective C	Culture		
	Aareni Uruthirapathy / Carleton UniversityCT- 402Shibu Pal / Carleton University				
Sheila Boysei	iplinary Review of Leadership Development n-Rotelli / Lewis University	СТ-403			
, .	Lewis University / Lewis University				
	g / Lewis University				

MED	Experiential Teaching Commons Session - Teaching Dramaturgically –			
Day/Time:	Saturday, 7:45 a.m. – 9:00 a.m.	Location:	Salon B	
Facilitator:	John E. Barbuto, Jr. / California State University - Fullerton			
Presenters:		Reference#		
John E. Barbuto, Jr. / California State University-Fullerton MED-401 Heath Harding / Nebraska Wesleyan University				

L. J. McElravy / University of Nebraska – Lincoln

Learn how faculty can teach leadership behaviors by demonstrating them every day in class during the semester. What does POWER look like in day-to-day teaching across part of the semester? Servant-leadership? Transformational leadership?

CR Case Redux

Day/Time:	Saturday, 7:45 a.m. – 9:00 a.m.	Location:	Salon C
Presenters:		Reference#	
Thomas Wal	ter / Tasty Catering	CR-401	

Thomas Walter, CEO of Tasty Catering, hosted us at his company at the 2012 meeting of the Midwest Academy of Management Conference last year. In this session, he will share with us what operational changes have occurred as a result of having us develop a case around his company.

SMT	Structure and Performance		
Day/Time:	Saturday, 7:45 a.m. – 9:00 a.m.	Location:	Salon D
Facilitator:	Brandon Soltwisch / University of Northern (Colorado	
Presenters:		Reference#	
The Role of t	he Organization in the Creation of Knowledge	and Innovation Pe	rformance: An
Exploration (of Competing Perspectives	SMT-401	
•	/ Northern Illinois University		
	, Rutgers University - Camden		
	5 ,		
, .	al Structure and Strategy Analysis of the Flee	t Functions of a Mic	l-size
, .		t Functions of a Mic SMT-402	l-size
Organizatior Midwestern	City	•	l-size
Organizatior Midwestern		•	l-size
Organization Midwestern Brian Bennet Alec Zama / Deep Structu	City	•	I-size

Saturday, October 12			
LE Antecedents and Cha	aracteristics on Leader	rship	
Day/Time: Saturday, 7:45 a.m. –	9:00 a.m.	Location:	Salon E
Facilitator: Sharon Heilmann / W	/right State University		
Presenters:		Reference#	
<i>Leadership Characteristics As Deter</i> Ismatilla Mardanov / Southeast Miss	-	ember Exchange LE-401	
<i>Perceptions of Charismatic Leaders</i> Sharon Heilmann / Wright State Uni Carey Kaufmann / Wright State Univ	versity	ractiveness: Do Look LE-402	s Matter?
<i>The Relationship Between Transform</i> <i>of Technology Implementation</i> Billy Whisnant / Eastern Michigan Um Alphonso Bellamy /		And Technology Accer LE-403	otance at Times
Saturday Session 5 - 9:15 a.	m. – 10:30 a.m.		
OB Leadership, Ethics, ar	nd Attitudes		
Day/Time: Saturday, 9:15 p.m. –	· 10:30 am.	Location:	Lobby Salon
Facilitator: Phil Thompson / Case	e Western Reserve Uni	versity	
Presenters:		Reference#	
Leadership Matters: Gender Equity Amy Verbos / Central Michigan Univ De Vee Dykstra / University of South	versity	OB-501	
Leadership Matters: Gender Equity Amy Verbos / Central Michigan Univ	versity n Dakota Run in Packs	OB-501 OB-502	
Leadership Matters: Gender Equity Amy Verbos / Central Michigan Univ De Vee Dykstra / University of South *Alpha and Omega: When Bullies R	versity n Dakota R un in Packs raska at Omaha		ee
Leadership Matters: Gender Equity Amy Verbos / Central Michigan Univ De Vee Dykstra / University of South *Alpha and Omega: When Bullies R Patricia Meglich / University of Nebr	versity n Dakota Run in Packs raska at Omaha ersity Generations Value an	OB-502 *Best Paper Nomine	

HRM	Contemporary Practices toward HR Sustainabili	ty				
Day/Time:	Saturday, 9:15 a.m. – 10:30 a.m.	Location:	Grand Salon 3			
Facilitator:	Tracy Porter / Cleveland State University					
<u>Presenters:</u> Keeping Val	ued Healthcare Workers from Jumping Ship: The R	-	ing and Affective			
	t g-Palmer / University of Nebraska – Kearney rt / University of Missouri	HRM-501				
Irene Wen-fe	c Process of Employees' Attitude Changes: A Gain - en Yang / National Chung Cheng University / National Central University	sharing Interve HRM-502	ntion			
Nien-Chi Liu / National Central University Relationships Between Faculty Mentoring and Student Psychological Capital, Self-Efficacy and Perceived Career Commitment Linda Duke / William Woods University Julie Palmer-Schuyler / Webster University John Orr / Webster University						
OD	Panel: Innovating Trends in Organization Develo	anmont: Talant	Management			

OD	Panel: Innovating Trends in Organization Develop and Sustainability	oment: Talent N	Management
Day/Time:	Saturday, 9:15 a.m. – 10:30 a.m.	Location:	Grand Salon 4
Facilitator:	Janet Kirby / Benedictine University - Springfield		
Presenters:		Reference# OD-501	
,	/ State Farm / Hazelwood School District	00-301	

Brian Hampton / Benedictine University Noo Kiekee Thanetsunthorn / Benedictine University Franklin Wade / Benedictine University

Conference	Theme	Panel: Complexity and Developing Lead be headed?	ership – Where	Should Research
Day/Time:	Saturo	day, 9:15 a.m. – 10:30 a.m.	Location:	Salon A
Facilitator:	Gina I	Matkin / University of Nebraska - Lincoln		
Presenters:			Reference#	
	y / Unive	ersity of Nebraska – Lincoln	Reference# CT-501	
L. J. McElrav	•	ersity of Nebraska – Lincoln rbo University		
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L. J. McElrav Kem Gambre Jeff Miller/ I Heath Hardi Janet Postie	ell / Vite nnovativ ng / Neb r / Maria	rbo University ve Leadership Solutions; Indiana Tech; Univ praska Wesleyan University	CT-501	apolis

MED	Examining Characteristics		
Day/Time:	Saturday, 9:15 a.m. – 10:30 a.m.	Location:	Salon B
Facilitator:	Megan Gerhardt / Miami University, OH		
Presenters:		Reference#	
	Cross-Cultural Study Tours: Impact on Cultural Inte	-	
Evan Wood /	⁷ Taylor University	MED-501	
Heather St. F	Peters / LCC International University		
Encouraging	Positive Character Development – Revisit and Ex	pansion	
Tom Wright	/ Fordham University	MED-502	
Arthur DeGr	oat / Kansas State University		
Generationa	l Identity and Instructor Credibility in the 21st Cer	ntury Classroom	
Megan Gerh	ardt / Miami University, OH	MED-503	

CR	Live Case Redux: Harley-Davidson Museum and the Old German Beer Hall: After-action reviews and analysis of the impact of Organizational Culture on Business Performance			
Day/Time:	Saturday, 9:15 a.m. – 10:30 a.m.	Location:	Salon C	
Facilitator:Reference#:Ramon Benedetto / University of Phoenix-ChicagoCR-501				

Those who attend either the Harley-Davidson or Old German Beer Hall study experiences (or both) are encouraged to participate in this lively after-action review to apply lessons learned in effective case writing and additional research.

Conference attendees with an interest in case studies and research but who could not attend the tour or dinner are encouraged to participate.

OD	Panel: How Executive Coaching Can Create Innov Development of People	ation and Char	nge through the	
Day/Time:	Saturday, 9:15 a.m. – 10:30 a.m.	Location:	Salon D	
Facilitator:	Gina Hinrichs / Capella University			
Presenters:		Reference#		
Dawn Newma	an / ICF Associate Coach	OD-501		
Sheila Boysen-Rotelli / Lewis University				
Mary Nash / [·]	The Nash Group, LLC			
Susan Lawler	/ Rush University			

OD	Panel: Prophetic Change Leaders in Organiza and Judgment	tions: Motives, Re	esponsibilities,		
Day/Time:	Saturday, 9:15 a.m. – 10:30 a.m.	Location:	Salon E		
Facilitator:	Raed Elyadi / Roosevelt University				
Presenters:		Reference#			
Thomas C. H Peter F. Sore Dennis Kripp	ead / Roosevelt University nsen, Jr. / Benedictine University / Roosevelt University a / Benedictine University	OD-604			
ESB	Entrepreneurial Education and Theory				
Day/Time:	Saturday, 9:15 a.m. – 10:30 a.m.	Location:	Board Room		
Facilitator:	John Bunch / Benedictine College				
Presenters:		Reference#			
Xuguang Guo Wei Chen / L	Ilege Education on Entrepreneurship o / University of Wisconsin-Whitewater Iniversity of Mary Washington iversity of Wisconsin-Whitewater	ESB - 501			
<i>Emergence of Student Business Incubators: What Value do They add to Entrepreneurial</i> <i>Activities? ESB - 502</i> E. Shirl Donaldson / Purdue University Nathalie Duval-Couetil / Purdue University					
Opportunity	to Negative Emotions on Entrepreneurial Decisi Exploitation Iniversity of Colorado Boulder	ion Making Strate ESB - 504	gies and		

Saturday Session 6 - 10:45 a.m. - 12:00 noon

OB	Relationships - Sharing, Social and Think Tanks		
Day/Time:	Saturday, 10:45 a.m. – 12:00 noon	Location:	Lobby Salon
Facilitator :	Jennifer Mencl / University of Minnesota - Duluth		
Presenters:		Reference#	
The Broker B	etween Vendor and Client Firms: The Significance of	of Salespeople	and Dimensions
of their Socio	al Relationships	OB-602	
Christina Fry	e / University of Illinois at Urbana-Champaign		
Gentz Franz ,	/ University of Illinois at Urbana-Champaign		
Organizing a	t the Nexus of Business, Government, and Social So	ience: Explora	tion of Think
Tanks		OB-603	
Daisung Jang	/ Washington University in Saint Louis		
0 0	om / Washington University in Saint Louis		
	a / Washington University in Saint Louis		
	i / washington on versity in Same Louis		

HRM	Navigating the Job Searc	ch Process		
Day/Time:	Saturday, 10:45 a.m. – 12	2:00 noon	Location:	Grand Salon 3
Facilitator:	Dave O'Connell / St. Amb	prose University		
Presenters:			Reference#	
Exploring the	Interaction Effects of App	olicant Defensive Impro	ession Managem	ent Tactics in
Job Interview	'S		HRM-601	
	/ Tunghai University	Kai-I Huang /		
Wen-Liang Ku	io /	Yi-Chun Lin /		
	icants Leave Without Subi	mitting the Applicatio	ns? HRM-602	
-	Drake University			
Jeffrey Kappe	n / Drake University			
*The Potent I	Role of Personality In a Str	ructured Behavioral In	terview: A Field	Experiment
	Washburn University		HRM-603	
	ini / The University of Akro	on * B	est Paper Nomin	ee
			-	
OD	Crossing Boundaries: OI	D, Diversity, and Chang	ge	
Day/Time:	Saturday, 10:45 a.m. – 12	2:00 noon	Location:	Grand Salon 4
Facilitator:	Therese Yaeger / Benedi	ictine University		
			Reference#	
Presenters:				
Rethinking ar	nd Remaking the Future o	f Global Diversity: A H	uman Capital Pe	rspective for a
Rethinking ar Diverse Work	force			rspective for a
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Rethinking ar Diverse Work Ylonda Glover *Facilitating Dane D'Alessa	f orce r / Tri-Success Managemer Diversity in Organizations	nt Institute, Inc. • <i>Levers for OD Scholar</i> rsity * B	uman Capital Pe OD-602 -Practitioners OD-603 est Paper Nomin	ee
Rethinking ar Diverse Work Ylonda Glover * Facilitating Dane D'Alessa Implementing	r / Tri-Success Managemer Diversity in Organizations andro / Benedictine Univer	nt Institute, Inc. • <i>Levers for OD Scholar</i> rsity * B	uman Capital Pe OD-602 -Practitioners OD-603 est Paper Nomin	ee
Rethinking ar Diverse Work Ylonda Glover *Facilitating Dane D'Alessa Implementing Services to Di	f orce r / Tri-Success Managemer Diversity in Organizations andro / Benedictine Univer g a Socio-Economic Approv	nt Institute, Inc. • <i>Levers for OD Scholar</i> rsity * B	uman Capital Pe OD-602 -Practitioners OD-603 est Paper Nomin n Minimizing the	ee
Rethinking ar Diverse Work Ylonda Glover *Facilitating Dane D'Alessa Implementing Services to Di Gardenia Burl	force r / Tri-Success Managemer Diversity in Organizations andro / Benedictine Univer g a Socio-Economic Appro- isadvantaged Females	nt Institute, Inc. • <i>Levers for OD Scholar</i> rsity *Ba ach to Management in	uman Capital Pe OD-602 -Practitioners OD-603 est Paper Nomin n Minimizing the	ee
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Saturday, October 12 СТ **Navigating Across Boundaries - HR** Day/Time: Saturday, 10:45 a.m. – 12:00 noon Location: Salon A Facilitator: Drew Debrey / St. Ambrose University Presenters: **Reference#** Leadership Capitalism: The relationship between context, leadership, and motivation to lead Tracy Porter / Cleveland State University CT-601 Kelly Riesenmy / Research Consultant Employee Referral Hiring: Outcomes for the Referrer CT-602 Dennis Duchon / University of Nebraska, Lincoln Jenna R. Pieper / University of Nebraska-Lincoln Ingo Weller / SCH Submitting to JLOS for Midwest Summer 2014 Edition Saturday, 10:45 a.m. – 12:00 noon Salon B Day/Time: Location: Presenters: Reference# Megan Gerhardt / Miami University, OH SCH-601

This session will discuss the elements publishing journal articles and how this can strengthen your writing for publication.

CR	Developing a Case		
<u>Day/Time:</u>	Saturday, 10:45 a.m. – 12:00 noon	Location:	Salon C
Facilitator:	John Bunch / Benedictine College		
Presenters:		Reference#	
Vincent Gior	king, Inc. and Giorgio Foods, Inc.: A Case Study gio / Albright College bright College	CR-601	

Using a submitted case for the Track, John Bunch will lead a discussion on how to make a good case even better.

SMT	Symposium: Issues in Management and Managing Research Practices			
Day/Time:	Saturday, 10:45 a.m. – 12:00 noon	Location:	Salon D	
Facilitator:	Kuo-Ting (Ken) Hung / Suffolk University			
Presenters:		Reference#		
Qualitative F	Research in Chinese Context	SMT-601		
Jinpei Wu / N	1innesota State University – Moorhead			
	-			
	sign for Cross Level Inquires: A Synergistic Met	hodological Appro	ach	
Research Des	sign for Cross Level Inquires: A Synergistic Met n) Hung / Suffolk University	hodological Appro SMT-602	ach	

LE	Teams and Employee Engagement		
Day/Time:	Saturday, 10:45 a.m. – 12:00 noon	Location:	Salon E
Facilitator :	Roxanne Beard / Ohio Dominican University		
Presenters:		Reference#	
Positivity an	nd Danger: The Mediating Impact of Psychologica	al Capital on Shar	ed Leadership
and Team P	erformance in Dangerous Environments	LE-601	
Alex Ramthu	un / University of Nebraska-Lincoln		
	y / University of Nebraska - Lincoln		
	/ University of Nebraska – Lincoln		
Psychologic	al Capital and Work Engagement: The Roles of A	uthentic Leadersl	nip and Work
Empowerme		LE-602	•
•	Brian) Joo / Winona State University		
	n / University of Oklahoma		
	/ Empire State College		
-	of Top Management Team Commitment to Corp	-	onsibility: An
-	of the Relationship with Employee Engagement	LE-603	
Sabu George	e / St. Ambrose University		

IGC	Complexity of Culture		
Day/Time:	Saturday, 10:45 a.m. – 12:00 noon	Location:	Board Room
Facilitator:	Heike Matthes / Lawrence Technological Univers	ity	
Presenters:		Reference#	
-	kity of Intercultural Development • / Marian University	IGC-601	
The Explora	ion of Mentoring Schema in Asian Cultures	IGC-602	

Dianne Murphy / University of Wisconsin-Milwaukee

CONFERENCE AWARDS AND KEYNOTE ADDRESS 12:15 PM – 1:45 PM

Grand Salon 1 & 2



Ramon J. Aldag

Glen A. Skillrud Family Chair in Business Wisconsin School of Business University of Wisconsin-Madison

> An inaugural recipient of the Midwest Scholars Recognition

Why Do We Believe This Stuff, and Why Can't We Stop? On Woodchucks, a Full Baldwin, Fan Death, and Groupthink

A discussion of lessons to be learned from why we embrace, and shelter, management fads and sacred cows.

<u>Agenda</u>

2013 Midwest Scholar Recognition Conference and Track Chair Recognition Board of Governors Recognition Board of Governors Election Results 2014 Conference Keynote Address Closing

CONFERENCE COMMITTEE DE-BRIEF 2:00 p.m. – 2:30 p.m.

Salon A

MIDWEST ACADEMY BOARD OF GOVERNORS MEETING 2:30 p.m. – 4:30 p.m. Salon A

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Guide to Downtown Milwaukee Dining



Milwaukee is well known for its wide variety of ethnic restaurants and dining options. Visitors can experience a real "taste of Milwaukee" right in the heart of downtown. German, Italian, Asian, Irish or American cuisine in casual or upscale settings can all be found within a short walk or cab ride of the Wisconsin Center. Enjoy the flavors of Milwaukee at some of these area restaurants and pubs:

Restaurants less than 2 blocks from the Wisconsin Center

Restaurant	Location	Cuisine
Avenue Bar & Grill	DoubleTree Hotel Milwaukee C	City Center
	611 W. Wisconsin Ave.	American
Bar 333	Hyatt Regency Milwaukee	
	333 W. Kilbourn Ave.	Clubs & Pubs
Bistro 333	Hyatt Regency Milwaukee	American
The Cafe	Hilton Milwaukee	
	509 W. Wisconsin Ave.	Italian
Calderone Club	842 N. Old World Third St.	Italian
The Capital Grille Milwaukee	310 W. Wisconsin Ave.	Steak
Culver's of Grand Avenue	The Shops of Grand Ave.	
	275 W. Wisconsin Ave.	Frozen Custard/Ice Cream
Dunkin Donuts	622 W. Wisconsin Ave.	Bakery & Cafe
Kiku Japanese Restaurant	202 W. Wisconsin Ave.	Japanese
Major Goolsby's	340 W. Kilbourn Ave.	American
Miller Time Pub	Hilton Milwaukee	Clubs & Pubs
Milwaukee Chophouse	Hilton Milwaukee	American
Monarch Lounge	Hilton Milwaukee	Clubs & Pubs
-		

Restaurants 3 - 4 Blocks from the Wisconsin Center

Restaurant	Location	Cuisine
The Bistro	Courtyard by Marriott Milwaukee Downtown	6
	300 W. Michigan Ave.	American
Butch's Old Casino Steak House	555 N. James Lovell St.	Steak
Espana Tapas House	800 N. Plankinton Ave.	Spanish
Mader's Restaurant	1037-41 N. Old World Third St.	German
Michigan Bar & Grill	Ramada City Centre	
3. 	633 W. Michigan St.	American
Milwaukee Brat House	1013 N. Old World Third St.	Clubs & Pubs
Mo's A Place for Steaks	720 N. Plankinton Ave	Steak
Mo's Irish Pub	142 W. Wisconsin Ave.	Irish
Potbelly Sandwich Works	135 W. Wisconsin Ave.	Cafe/Market/Deli
Rock Bottom Restaurant	740 N. Plankinton Ave.	Brew Pub
Rodizio Grill	777 N. Water St.	Brazilian
Safe House	779 N. Front St.	American

Restaurants 5 - 8 Blocks from the Wisconsin Center

Restaurant	Location	Cuisine
The Belmont Tavern	784 N. Jefferson St.	Clubs & Pubs
Benihana		
Japanese Steakhouse - Sushi Bar	850 N. Plankinton Ave.	Japanese
Blu	The Pfister Hotel	
	424 E. Wisconsin Ave.	Clubs & Pubs
Buck Bradley's Saloon & Eatery	1019 N. Old World Third St.	Americar
Cafe at the Pfister	The Pfister Hotel	Americar
Cafe Racer	Harley-Davidson Museum	
	401 W. Canal St.	Americar
Carnevor - SURG Restaurant Group	724 N. Milwaukee St.	Steak
Cubanitas	728 N. Milwaukee St.	Cubar
Distil - SURG Restaurant Group	722 N. Milwaukee St.	Small Plate Dining
Elsa's on the Park	833 N. Jefferson St.	Americar
Jimmy John's	767 N. Water St.	Sub Shop
Joey Buona's Restaurant	500 N. Water St.	Italiar
Karl Ratzsch's Restaurant	320 E. Mason St.	German
Loaded Slate	1137 N. Old World Third St.	Clubs & Pubs
Lobby Lounge	The Pfister Hotel	Clubs & Pubs
Mason Street Grill	The Pfister Hotel	Steal
METRO	Hotel Metro	
	411 E. Mason St.	Continenta
Mi-key's Milwaukee		
SURG Restaurant Group	811 N. Jefferson St.	Americar
Molly Cool's Seafood Tavern	1110 N. Old World Third St.	Seafood
Motor	Harley-Da∨idson Museum	Americar
Old German Beer Hall	1009 N. Old World Third St.	Clubs & Pubs
Port of Call Bistro & Beer Garden	106 W. Wells St.	Americar
Riverwalk Boat Tours & Rentals	Pere Marquette Park (Plankinton & Kilbourn) Cruise Dining
The Rouge	The Pfister Hotel	Buffe
Sake Tumi	714 N. Milwaukee St.	Asiar
Stackner Cabaret	Milwaukee Repertory Theater	
	108 W. Wells Street	Dinner Theate
Suite	1103 N. Old World Third St.	Clubs & Pubs
Tazinos Pizza & Salad Bistro	735 N. Water St.	Pizza
Thief Wine Shop & Bar	400 N. Water St.	Clubs & Pubs
Turner Hall Restaurant	1038 N. 4th St.	American
Tutto	1033 N. Old World Third St.	Americar
Umami Moto - SURG Restaurant Group	718 N. Milwaukee St.	Asiar
Upper 90 Sports Pub	322 W. State St.	Clubs & Pubs
		Afternoon Tea

Restaurants 9 Blocks or more from the Wisconsin Center

Restaurant	Location	Cuisine
Bacchus, A Bartolotta Restaurant	925 E. Wells St.	American
Bar 360	Potawatomi Bingo Casino	
	1721 W. Canal St.	Clubs & Pubs
Bartolotta's Lake Park Bistro	3133 E. Newberry Blvd.	French
Bavette La Boucherie	330 E. Menomonee St.	Cafe/Market/Deli
Botanas	816 S. 5th St.	Mexican
Braise Restaurant & Culinary School	1101 S. 2nd St.	American
Branded in The Iron Horse Hotel	The Iron Horse Hotel	
	500 W. Florida St.	Clubs & Pubs
Bryant's Cocktail Lounge	1579 S. 9th St.	Clubs & Pubs
Buckley's Restaurant and Bar	801 N. Cass St.	American
The Buffet	Potawatomi Bingo Casino	
	1721 W. Canal St.	Buffet

Restaurants 9 Blocks or more from the Wisconsin Center

	(continued)	• • •
Restaurant	Location	Cuisine
Cafe at the Plaza	Plaza Hotel	Drealfact
Cafe Benelux	1007 N. Cass St.	Breakfast
Cafe El Sol	346 N. Browadway United Community Center	Belgian
	1028 S. 9th St.	Mexican
Cafe Hollander	2608 N. Downer Ave.	Belgian Cafe
Cafe LaScala	Italian Community Center	
	631 E. Chicago St.	Italian
Caffe Deco	Ambassador Hotel	
	2308 W. Wisconsin Avenue	Coffee Shop
Chez Jacques	1022 S. 1st St.	French
CLEAR	InterContinental Milwaukee	
	139 E. Kilbourn Ave.	Clubs & Pubs
Club Charlies	320 E. Menomonee St.	Clubs & Pubs
Colectivo Coffee Roasters	1701 N. Lincoln Memorial Dr.	Coffee Shop
Coquette Cafe	316 N. Milwaukee St.	French
County Clare Pub & Restaurant	1234 N. Astor St.	lrish Dinner Theater
Dinner Detective Milwaukee	544 E. Ogden Ave., Ste. 700-160	Dinner Theater Steak
Dream Dance Steak The Eatery on Farwell	Potawatomi Bingo Casino 2014 N. Farwell Ave.	American
Edelweiss Boats - Milwaukee	2014 N. Farwell Ave.	American
River Cruise Line	205 W. Highland Ave.	Cruise Dining
Envoy Restaurant & Lounge	Ambassador Hotel	American
Fire Pit Sports Bar & Grill	Potawatomi Bingo Casino	American
Five O'Clock Steakhouse	2416 W. State St.	Steak
Flannery's Bar & Restaurant	425 E. Wells St.	Irish
Garfield's 502	502 W. Garfield Ave.	Clubs & Pubs
Glorioso's Italian Market	1011 E. Brady St.	Cafe/Market/Deli
Grace Place Coffee Shop	250 E. Juneau Ave.	Coffee Shop
Harbor House	550 N. Harbor Dr.	Seafood
Hinterland Erie Street Gastropub	222 E. Erie St., Suite 100	American
Horny Goat Hideaway	2011 S. 1st St.	Clubs & Pubs
Hot Water / Wherehouse	818 S. Water St.	Clubs & Pubs
Hue Vietnamese Restaurant	2691 S. Kinnickinnic Ave.	Asian
lan's Pizza	146 E. Juneau Ave.	Pizza
lan's Pizza	2035 E. North Ave.	Pizza
IL MITO East	1028 E. Juneau Ave.	Italian
Indulge Wine Bar	708 N. Milwaukee St.	Wine Bar
Jackson's Blue Ribbon Pub	The Brewhouse Inn & Suites	
	1203 N. 10th St.	Bar & Grill
Jimmy John's	1344 E. Brady St.	Sub Shops
Jimmy John's	1532 W. Wells St.	Sub Shops
Kanpai Izakaya	408 E. Chicago St.	Japanese
Karma Bar and Grill	600 E. Ogden Ave.	Clubs & Pubs
Kil@Wat	InterContinental Milwaukee	American
La Fuente	625 S. 5th St.	Mexican
Lakefront Palm Garden	1872 N. Commerce St.	Fish Fry
Lucille's Piano Bar & Grill	1110 N. Old World Third St. 1135 N. Water St.	Clubs & Pubs
McGillycuddy's Bar & Grill	1135 N. Water St. 1857 E. Kenilworth Pl.	Clubs & Pubs Sandwiches
Melthouse Bistro Menomonee Valley Food Court	Potawatomi Bingo Casino	American
Millioke - Meat, Cheese, Beer	Milwaukee Marriott Downtown	American
Minioke - Meat, Oneese, Deer	323 E. Wisconsin Ave.	American
Milwaukee Ale House	233 N. Water St.	Brew Pub
Milwaukee Sail Loft	649 E. Erie St.	Seafood
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Restaurants 9 Blocks or more from the Wisconsin Center

	(continued)	
Restaurant	Location	Cuisine
Milwaukee's Comedy Cafe	615 E. Brady St.	Clubs & Pubs
Nomad World Pub	1401 E. Brady St.	Clubs & Pubs
Northpoint Custard (Seasonal)	2400 N. Lincoln Memorial Dr.	Frozen Custard/Ice Cream
O'Lydia's Bar & Grill	338 S. 1st St.	Clubs & Pubs
The Original Pancake House	2621 N. Downer Ave.	Breakfast
Palermo's Pizza	3301 W. Canal St.	Pizza
Pizza Shuttle	1827 N. Farwell Ave.	Pizza
Prodigal	240 E. Pittsburgh Ave.	American
Purple Door Ice Cream	138 W. Bruce St.	Frozen Custard/Ice Cream
Red Rock Saloon	1227 N. Water St.	Clubs & Pubs
Rio West Cantina	2730 N. Humboldt Blvd.	Mexican
The Rumpus Room		
A Bartolotta Gastropub	1030 N. Water St.	Brew Pub
RuYi	Potawatomi Bingo Casino	Asian
Ryan Braun's Graffito		
SURG Restaurant Group	102 N. Water St.	Italian
Sanford Restaurant	1547 N. Jackson St.	Continental
Screaming Tuna Sushi & Asian Bistro	106 W. Seeboth St.	Sushi
Shakers Cigar Bar	422 S. 2nd St.	Clubs & Pubs
Smyth at the Iron Horse Hotel	The Iron Horse Hotel	American
Sobelman's Pub & Grill	1900 W. St. Paul Ave.	American
SPiN Milwaukee	233 E. Chicago St.	American
Splash Studio: A Painting Bar	184 N. Broadway	Painting Bar
STACK'D Burger Bar	170 S. First St.	Clubs & Pubs
Transfer Pizzeria Cafe	101 W. Mitchell St.	Pizza
Trocadero Gastrobar	1758 N. Water St.	Continental
Twisted Fisherman Crabshack	1200 W. Canal St.	Seafood
Union Sports Annex	16th & Wells St.	Clubs & Pubs
VIA Downer	2625 N. Downer Ave.	Pizza
Vino 100	219 E. Erie St.	Wine Bar
Von Trier	2230 N. Farwell Ave.	Clubs & Pubs
	2230 N. Farwell Ave.	
Wild Earth Cucina Italiana		Italian
Wild Earth Cucina Italiana Wolf Peach	Potawatomi Bingo Casino 1818 N. Hubbard St.	

------ 56th Annual Meeting of the Midwest Academy of Management \sim Milwaukee, WI \sim 2013 -----





Save the Date! 57th Annual Meeting of the Midwest Academy of Management http://www.midwestacademyofmanagement.org Thursday – Saturday, October 2 - 4, 2014

MINNEAPOLIS, MINNESOTA

Radisson Plaza Hotel 35 South 7th Street Minneapolis, MN 55402 (612) 339-4900

Engaged Scholarship: Connecting Research and Practice

Deadline for Submissions: May 15, 2014

Please plan to attend the Midwest Academy of Management's 57th conference in the Twin Cities. We welcome your research papers, symposia proposals, case studies, theme showcases, and poster sessions at this 2014 event. There will be a doctoral student dinner on October 2nd prior to the formal conference activities.

Conference Theme

Engaged Scholarship: Connecting Research and Practice. Creating knowledge that is relevant and rigorous that advances practice and the understanding of complex problems requires new thinking, collaboration, integration, and application of co-produced knowledge from reflective scholars and practitioners. Problem-minded papers, panels, symposia, case studies, posters, and experiential workshops on action research, community outreach, service learning, practice informed research, critical science, and participatory research are welcomed.

This conference is particularly interested in papers that fit this theme and may be highlighted in *Theme Showcase Sessions* during the conference. We also invite strong conceptual and empirical works that fit the conference tracks including the **NEW** Poster Session Track.

ALL ACADEMY CONFERENCE THEME KEYNOTE

Dr. Andrew Van de Ven Vernon H. Heath Chair of Organizational Innovation & Change Carlson School of Management University of Minnesota—Twin Cities

PRE-CONFERENCE EDUCATION SESSION

Dr. Stephen D. Brookfield John Ireland Endowed Chair in Education University of St. Thomas Jennifer L. Schultz 2014 Program Chair Midwest Academy of Management Metropolitan State University Jennifer.Schultz@metrostate.edu (612) 659-7295

